LIST OF TABLES

Table No.	Titles	Page No.
2.1	Research strategy development	28
2.2	Basic types of design for case studies	33
4.1	'Top 225' International Contractors at a glance and their revenue from Petroleum market	95
4.2	'Top 200' International Design Firms at a glance and their revenue from Petroleum market	96
4.3	'Top 500' US Design Firms at a glance and their revenue from Petroleum market	97
4.4	Global Engineering Spend in the O&G industry	99
5.1	Comparison of 'Cost Competitiveness of Services' variable for O&G ESO industry in BRIC nations	106
5.2	Comparison of 'Talent Pool Availability' variable for O&G ESO industry in BRIC nations	110
5.3	Comparison of 'Operations Technology & Infrastructure' variable for O&G ESO industry in BRIC nations	116
5.4	Forward Citation and Citation Ratio of BRIC patents	119
5.5	Backward Citation and Science Linkage of BRIC patents	120
5.6	Relative innovation strengths in different technological fields for BRICs during 1976-2006	121
5.7	Comparison of 'Innovation Capability' variable for O&G ESO industry in BRIC nations	122
5.8	List of major R&D facilities in BRIC nations specializing in O&G research	140
5.9	Comparison of 'Research & Development (R&D) and testing facilities for O&G engineering' variable for O&G ESO industry in BRIC nations	141
5.10	Comparison of 'IPR/Data Security' variable for O&G ESO industry in BRIC nations	146

Table No.	Titles	Page No.
5.11	List of major Universities/Institutes in Brazil offering specialized courses in O&G Engineering	148
5.12	List of major Universities/Institutes in Russia offering specialized courses in O&G engineering	150
5.13	List of Centrally funded institutes in India for Science & Technology	154
5.14	Number of AICTE approved technical education institutions and their annual intake (as on 31 st August 2008)	155
5.15	List of major Universities/Institutes in India offering specialized courses in O&G engineering	155
5.16	List of major Universities/Institutes in China offering specialized courses in O&G engineering	158
5.17	Comparison of 'Advanced Educational Institutes for O&G engineering' variable for O&G ESO industry in BRIC nations	159
5.18	Details of O&G ESO Centres of 'Top 10' International Design Firms	160
5.19	Number of Captive Centres/Subsidiary/JV offices of 'Top 225' O&G International Contractors, 'Top 200' O&G International Design Firms and 'Top 500' American O&G Design Firms	163
5.20	Comparison of 'Presence of established O&G ES Companies' variable for O&G ESO industry in BRIC nations	163
5.21	Comparison of 'Process Efficiency & Quality' variable for O&G ESO industry in BRIC nations	166
5.22	Rate of Withholding tax in India based on type of loan or security	171
5.23	Synopsis of Tax incentives in BRIC nations	177
5.24	Comparison of 'Policy incentives for Service Industry' variable for O&G ESO industry in BRIC nations	177
5.25	Ranking of BRIC Nations on Elements of Location Attractiveness for O&G ESO industry	178

Table No.	Titles	Page No.
6.1	Comparison of results obtained for Country Location Attractiveness for O&G ESO using three different Analysis techniques	187
6.2	Profile of 25 Indian O&G ESO players	205
7.1	List of proposed 'High Value' services for the Indian O&G ESO industry	211